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## Market stimulation of new airline routes

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## Summary

This paper considers to what extent the introduction of a new air route leads to additional market stimulation. If no direct air route between two airports exists, passengers have to fly indirectly or find other routings or alternative modalities. In addition, people refrain from travelling between two airports in the absence of a direct air service. The main goal of this paper is to estimate the relation between the market size before the introduction of a new route and the factor that the original market size increases by, following the addition of the direct service (the market stimulation factor). Using passenger booking data from 2005 to 2015, we identified 5157 new routes that were introduced from Europe to various domestic, European and intercontinental destinations. Using a log-transformed linear regression model, we find that the market stimulation factor is inversely proportional to the original market size. Our results indicate that stimulation factors vary between 9.1 for small routes (2,500 indirect air passengers per year) and 1.3 for larger routes (50,000 indirect air passengers per year). Moreover, we find that market stimulation is 28-36% larger for low cost carriers than for full service carriers.



# Table of contents

<b>Summary</b> .....	<b>i</b>
<b>1 Introduction</b> .....	<b>1</b>
<b>2 Literature review</b> .....	<b>3</b>
<b>3 Definition of market stimulation and data</b> .....	<b>7</b>
3.1 Definition of market stimulation .....	7
3.2 Data sources .....	8
3.3 Descriptive Statistics .....	9
<b>4 Empirical analysis</b> .....	<b>17</b>
4.1 Model definition .....	17
4.2 Results .....	18
4.3 Market stimulation .....	20
<b>5 Conclusions and further research steps</b> .....	<b>23</b>
5.1 Conclusions .....	23
5.2 Further research steps .....	24
<b>Literature</b> .....	<b>27</b>
<b>Appendix A List of Multi Airport Systems</b> .....	<b>29</b>



# 1 Introduction

For the analysis of business cases for new airline routes it is valuable to have good insight in the extent to which new air services generate additional demand. If a direct air service does not exist, passengers either travel using indirect air connections, use connections between different airports<sup>1</sup> or use other transport modalities. Moreover, reduced travel costs following new direct services attracts additional demand that does not travel in the absence of a direct route. The main goal of this paper is to estimate the relation between the market size before the introduction of a new route and the factor that the original market size increases by, following the addition of the direct service (the market stimulation factor). By definition, this market stimulation factor encapsulates additional demand as well as a shift of demand from travel alternatives other than indirect air travel.

While literature on air transport demand forecasting is widespread, few focus solely on the stimulation impact of new air services. To the best of our knowledge the market stimulation curve derived by IATA is the only existing research in this field, which has been applied in various studies (e.g. Sismanidou et al. 2013; Vilalta and Suau-Sanchez 2016). However, there is lack of empirical evidence of market stimulation, which is the research gap this paper taps into. By means of an extensive dataset of all new routes started between 2005 and 2015 in Europe we estimate market stimulation impacts of new air services.

The paper is structured as follows: Chapter 2 presents the existing literature on market stimulation and passenger demand forecasting. Chapter 3 defines the concept of market stimulation and describes the data used in our models. In chapter 4 the empirical model is defined and the results are presented. Chapter 5 concludes and presents potential further research steps.

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<sup>1</sup> This considers airports outside the respective multi airport system





## 2 Literature review

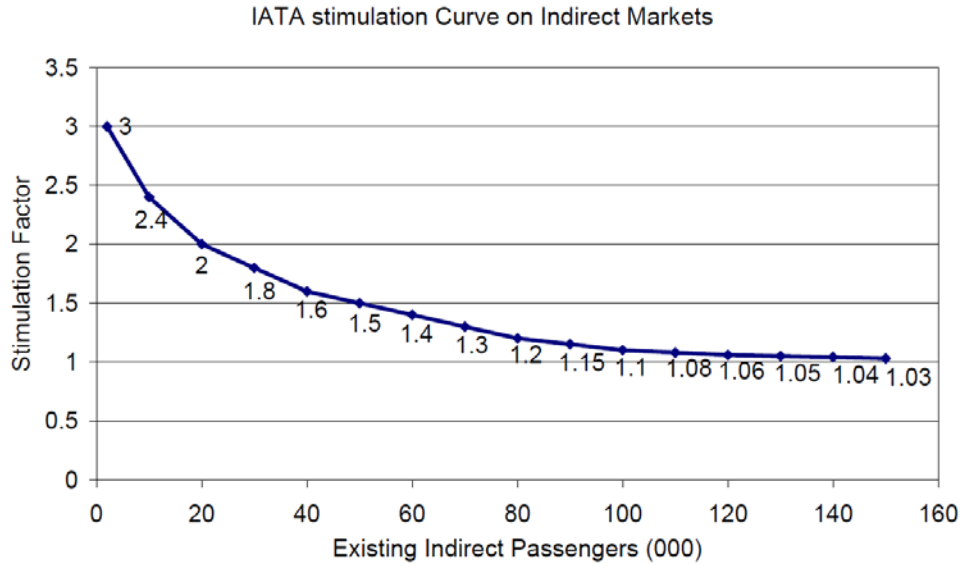
Extensive research is available on passenger demand forecasting, both at aggregate level (Carson et al., 2011) and at more detailed route level (Abrahams 1983, Bhadra 2003, Grosche 2007, Hsiao & Hansen 2010, Wilken et al. 2016). This paper focuses on one specific aspect of passenger demand forecasting: the impact of opening a new route on existing passenger demand, to which we refer to as market stimulation. This concept has been addressed in various other papers, where different terminology has been used for the same concept, such as ‘demand generation’ (Wilken & Berster 2013), ‘stimulation effect’ (Sismanidou et al. 2013), ‘traffic stimulation’ (Fu et al. 2010, Tembleque-Vilalta & Suau-Sanchez 2016) and ‘market stimulation’ (Lowton & Solomko 2005, Mason 2007).

The existence of market stimulation has been widely acknowledged, and can be driven by numerous factors. Fu et al. (2010) put forward that air transport liberalisation leads to market stimulation through additional services, increased competition and as a result lower air fares. Market stimulation might arise through fare effects as well as service related effects, and both are interrelated. New air services could lead to additional competition, hence driving down prices.

Some papers incorporate a market stimulation effect as a result of new direct services. In a paper presenting an analytical framework to estimate potential passenger traffic for new long-haul routes, Sismanidou et al. (2013) apply IATA’s market stimulation curve (Figure 2.1) to incorporate market stimulation effects. For an integrated forecasting model for new routes, Tembleque-Vilalta and Suau-Sanchez (2016) distinguish between two types of market stimulation: Fare-driven stimulation and service-driven stimulation. For the fare-driven stimulation, the authors apply industry expert’s guidelines for the impact of increased market capacity on air fares, and apply fare elasticities of -2.5 and -0.6 for leisure and business passengers, respectively. For service-driven stimulation the same IATA stimulation curve is applied, which is used additively to the fare-driven stimulation.

While the IATA stimulation curve is seen as a powerful source in estimating the demand stimulation of new direct routes, we are aware of very little background documentation. In a letter to New Zealand’s parliament, New Zealand’s Airports Association refers to the IATA stimulation curve, and includes some more information on the background of the curve (New Zealand Airports Association 2010): “Air traffic is stimulated mostly by low fares, but also by the availability of a direct route. This effect has been demonstrated a number of times and is encapsulated in the International Air Transport Association (IATA) stimulation curve. The IATA chart is based on airline data sources. [...] If the international passenger volume from a location is 20,000 per year using indirect flights, a doubling of passenger numbers can be expected when a direct flight to the same destination becomes available. This stimulation does not include the separate stimulation effect of reduced fares. Research in a number of countries has confirmed the stimulation effect of direct flights.”

Figure 2.1 IATA stimulation curve



Source: New Zealand Airports Association (2010)

Particularly low cost carriers have attracted many new air passengers over the last decades (De Wit & Zuidberg 2012). According to Wilken & Berster (2013), about 40% to 60% of all low cost carriers passengers come from other airlines or other modes of transport, the rest are newly generated passengers. Using two German cases, they show substantial market stimulation impacts of additional low cost carrier services. On the Cologne-Hamburg route passenger demand doubled in early 2003, following the introduction of low-cost services by Hapag Lloyd Express. On the Cologne-Berlin route, passenger demand increased from 35,000 to 55,000 passengers per month.

Fu et al. (2014) show that in Japan demand elasticities of additional flight frequencies vary between 0.36 and 0.42. Hsiao and Hansen (2011), using US data from 5 combined sources, find frequency elasticities between 1.21 and 1.34 for direct services, and 0.79 to 0.96 for indirect services. To the best of our knowledge, none of these papers have focused solely on newly introduced services.

The Transportation Research Board (TRB) committee on aviation economics and forecasting presents various suggestions of how to estimate market stimulation impacts (Transportation Research Board 2002). One suggestion is to estimate market stimulation effects for a particular route by comparing stimulation effects of historically started new routes with similar competitive characteristics. Alternatively, quality of service index (QSI) models can be used to estimate stimulation effects by applying user-specified elasticities to specify the demand effects following changes in service quality or generalised travel costs. However, the latter type of calculations are challenging, as generalised travel costs as well as total O&D passenger numbers are often unknown.

While various studies have included service-related variables in their demand forecasting models (Abrahams 1983, Jorge-Calderón 1997, Hsiao & Hansen 2011), none of these have focussed solely on the aspect of market stimulation. As there happens to be a reverse causality issue between demand and supply of air services, service-related impacts on air travel might not be accurately estimated and results might be biased. In this paper, we estimate the factor by which the original

indirect market size has increased after the introduction of new air services originating from Europe, in the period 2005-2015. Using this approach we can provide a stimulation curve based on empirical evidence. We can then observe whether market stimulation effect modelled on data spanning the last decade match those of the IATA stimulation curve.



## 3 Definition of market stimulation and data

In order to estimate market stimulation we have constructed a database from four sources containing information concerning: market sizes, eventual market stimulation, population size, GDP per capita and the service type of the airline responsible for opening a new direct air service. The sources used are: (i) Innovata and OAG Schedules (Airline Schedules), (ii) Diio Mi MIDT data (Passenger Movements), (iii) UN Urban Agglomeration population data (United Nations 2014) and (iv) World Bank (GDP data) (World Bank 2016).

### 3.1 Definition of market stimulation

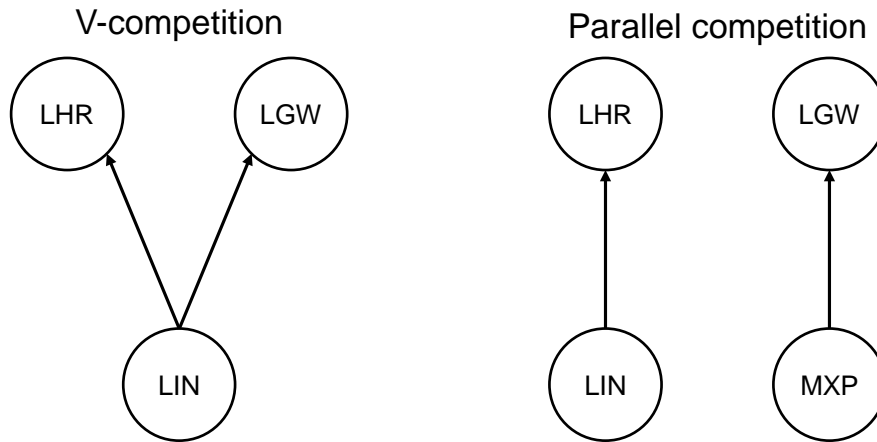
We have defined the market stimulation factor to be the relative difference between the market size  $n$  months prior to the introduction of the new direct air service and the market size  $n$  months following the market entry. The first step in this calculation is thus identifying when a new direct service is introduced. To do this we used Innovata Flight Schedules and MIDT data. A new direct service was defined as follows:

1. A route between two airports is considered as new if it has over 500 direct passengers per month for a consecutive period of  $n$  months, while not carrying more than 500 passengers in total in the  $n$  previous months.<sup>2</sup>
2. Some airlines offer routes only in particular seasons, such as flights to popular summer holiday destinations. The above definition of a new route will consider some seasonal routes as “new” each year. To correct for this, only routes which were newly started once during the period of analysis were considered as new routes, while the others were considered as seasonal routes.
3. Some markets are served by more than one airport, leading to competition on the same routes via different airports. We distinguish between V-competition and parallel competition (see Figure 3.1), which is best explained by an example. The Milan-London market is for example served via a flight from Milan Linate to London Heathrow as well as a flight from Milan Linate to London Gatwick (V-competition). Moreover, the same market may also be served via two entirely different airport pairs serving the same airport system (parallel competition). Again, the Milan-London market is served by a flight from Linate to Heathrow, as well as by a flight from Malpensa to Gatwick. We control for both types of airport competition by aggregating airports to certain Multi Airport Systems, largely following Bonnefoy (2008) (see Appendix A). We do not consider a route as new if the same market is served by another alternative in terms of V- or parallel competition, during the period in which the considered “new” route is in service.

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<sup>2</sup> The upper boundary of 500 passengers over the previous  $n$  months is included to allow for some flexibility in the data towards errors in the MIDT data.

Figure 3.1 V-competition and parallel competition



Source: SEO

## 3.2 Data sources

### Innovata Schedules

Innovata schedules include global schedules for (theoretically) all commercial aviation flights. Innovata Schedules give detailed flight level information, as a result it is possible to identify the airline responsible for opening a new route. We believe that low cost airlines (LCCs) will enter a market offering lower prices thus further encouraging market growth. To control for this effect we have included a low cost dummy in our dataset that is equal to 1 if a route was opened by a low cost airline.<sup>3</sup> Moreover, Innovata Schedules provides information on the total seat capacity offered by airlines. In estimating the level of market stimulation we control for the number of seats airlines put into the market. In case airlines put a larger number of seats into the market, they might see more potential in these routes.

### MIDT Data

After identifying new direct services, the next step is to define a market size for every particular route pairing. We achieved this by using MIDT data provided by Diiio Mi. MIDT passenger data calculates total passenger numbers by applying a factor to travel agent air ticket sales, this factor varies depending on year, airline and route. Using data across the 10 year period between 2005 and 2015 we calculated the market size and the market stimulation. Thus our dependent variable, market stimulation, is calculated using a combination of Innovata schedules and MIDT data, as too is our key independent variable; market size.

### UN Urban Agglomeration Population Data

Arguably it is important to control for population size when estimating the effect of market size on the market stimulation. The United Nations (UN) provide a database giving the populations of Urban agglomerations of over 300,000 citizens from 1950 to 2030 (United Nations, 2014). Urban

<sup>3</sup> The following carriers were considered as LCCs: Ryanair, Easyjet, Wizz Air, Norwegian, Vueling, Jet2, Pegasus, Germanwings and Transavia.

agglomerations can be thought of as towns and cities, The UN collects population data from council or government census', compiles this information and updates the data each year. The database includes the longitude and latitude of each urban agglomeration, this geographical information was used to calculate the population within 50km of each airport in our analysis, in line with Van Wijk (2007) and Suau-Sanchez et al. (2014). We will refer to this population calculation as the catchment population.

Some airports are not located within 50km of an urban agglomeration of over 300,000 citizens. In order to be able to include these airports in our analysis, we set the population size to 100,000. This prevents the analysis from having a selection bias of only including new routes between airports around relatively large cities.

### **GDP**

Purchasing power may also determine to what extent a market is stimulated and so again is important to control for. We collected the GDP per capita for each country in our database from 2005 to 2015 from World Bank data (World Bank 2016).

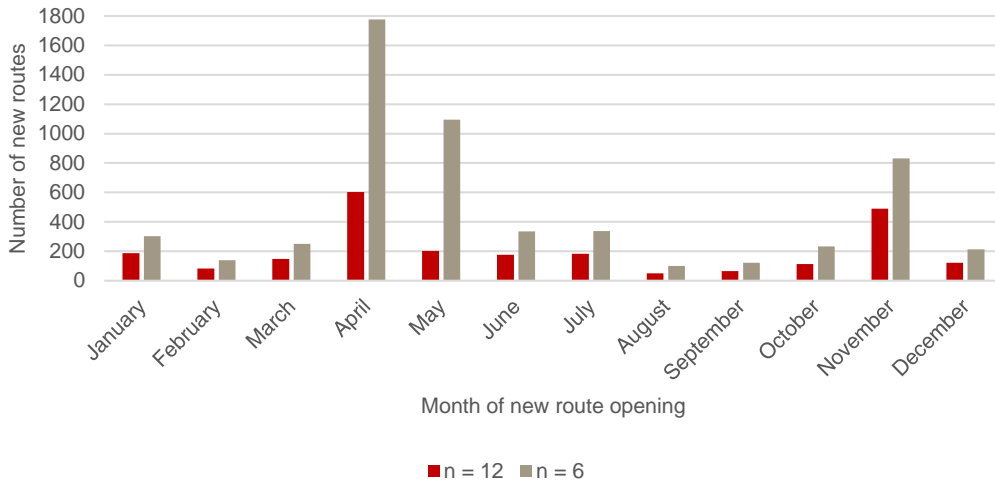
## **3.3 Descriptive Statistics**

For this analysis we estimate the level of market stimulation for new routes being in effect at least 6 months ( $n = 6$ ) as well as routes effective for at least 12 months ( $n = 12$ ). We have limited our research to the European market, therefore only new direct routes launched from a European airport have been included. Using a dataset extending from 2005 to 2015 we were able to identify 2420 new direct services for  $n = 12$  and 5733 new routes for  $n = 6$ .

The reason to include the two different subsamples, is that the sample of routes that have been in effect for 12 months might consist of relatively more successful routes, while potentially weaker routes would be ceased sooner. The inclusion of 12 months subsample may also highlight any over-estimation of the stimulation effect seen in the 6 month sample.

Interestingly, of the new routes started between 2005 and 2015 effective for at least six months, only 42% was still in effect after one year. Although structural seasonal routes were filtered out, this is still mainly caused by new flights to seasonal (leisure) destinations. In this case, these are routes to leisure destinations that have been seasonally served only one summer season between 2005 and 2015. In particular for routes started in April or May, the number of new routes effective for 6 months is over three times as high as the number of new routes effective for 12 months (see Figure 3.2).

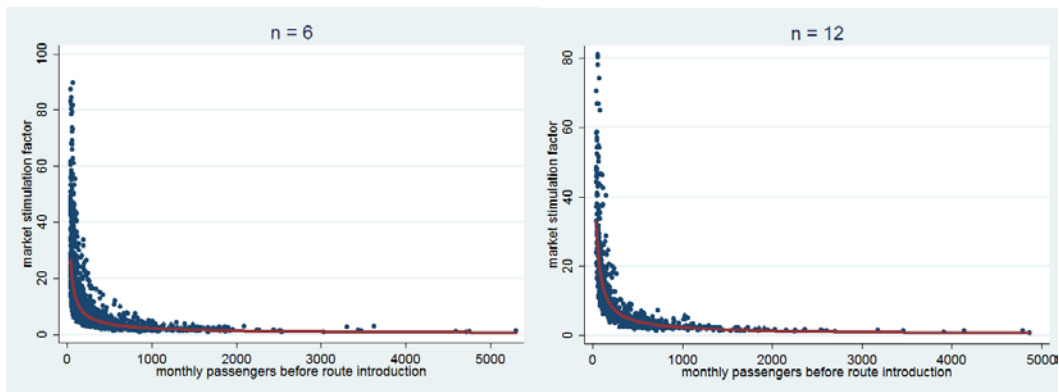
Figure 3.2 There are over twice as many route openings for  $n = 6$  than for  $n = 12$



Source: SEO Analysis

The market stimulation factor is defined as the total number of passengers in the  $n$  months after route introduction divided by the total number of passengers in the  $n$  months before route introduction (the original market size). Figure 3.3 shows the stimulation factors of all new routes with an original market size of more than 500 passengers per year. For routes with a very small original market size, stimulation factors of over 80 occur in the data. This indicates that passengers on a new direct route not only change from indirect flight alternatives to direct flight alternatives, but also from other travel modes, or other non-trivial airport-pair connections. In most cases, complete O&D travel demand data – including demand for all different modalities – is unavailable. However, air travel demand data is generally available through MIDT. Under the circumstance that markets with similar characteristics have a similar share of (indirect) passengers by air, a model which accurately estimates market stimulation as a function of the original market size could be very valuable, as it does not require demand data for other travel modalities as input.

Figure 3.3 Market stimulation factor increases exponentially for small markets



Source: Diio Mi; analysis SEO

Table 3.1 presents the average market stimulation factor for routes with different levels of indirect traffic. The majority of the new routes are routes with an original indirect market size below 500



passengers per year, which (as a result) observe very high stimulation factors. The stimulation factor on these routes shows high volatility. Therefore, we should be cautious in including observations with a small original market size in our empirical models. Presumably, the majority of passengers travelling on the new route were using other alternatives than indirect air travel before the introduction of the new air service.

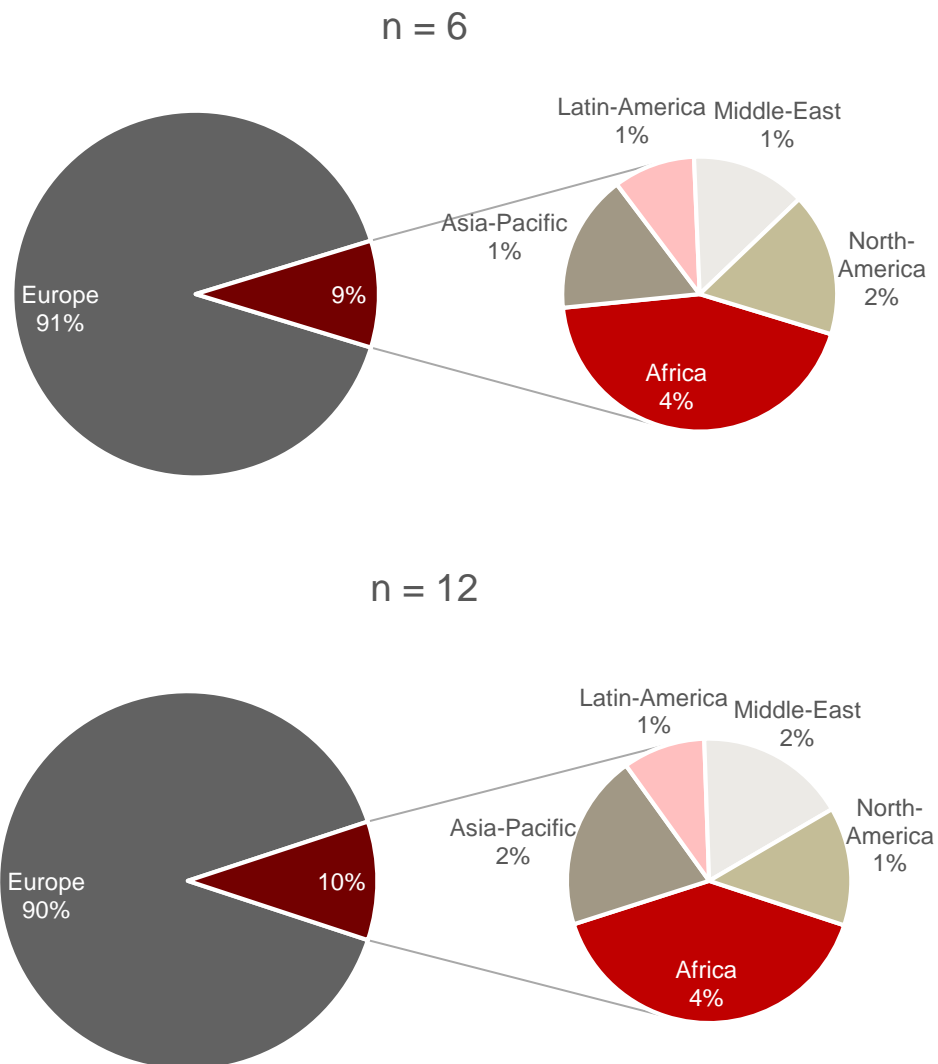
**Table 3.1 Breakdown of routes in the data by original market size**

original market size (pax per year)	n = 6			n = 12		
	number of routes	mean market stimulation factor	mean market length	number of routes	mean market stimulation factor	mean market length
0-500	3,507	989.1	1531	1,600	1583.9	1386
500-2500	1,193	17.7	1629	396	20.4	1504
2500-5000	484	6.0	1849	165	6.1	1917
5000-10000	346	3.7	2326	155	3.6	2202
10000-15000	111	2.3	3355	46	2.7	3832
15000-25000	74	1.9	5401	41	1.7	6232
25000-37500	9	1.5	6809	10	1.3	7176
37500-50000	4	2.1	8720	4	1.2	9349
50000-75000	4	1.0	10190	2	1.0	9491
>75000	1	1.4	10766	1	1.2	10766
<b>Total</b>	<b>5,733</b>	<b>375.3</b>	<b>1732</b>	<b>2,420</b>	<b>683.8</b>	<b>1670</b>

Source: Diio Mi; analysis SEO

Looking in more detail to the world regions new services are started to, we find that the majority of new routes has started within Europe (Figure 3.4). Only 10 percent of new route openings is to intercontinental destinations. This can be explained by the larger demand within Europe, particularly for new routes connecting two secondary airports. In addition, European open skies has taken away entry barriers for new routes, for which airlines are allowed to open any new route within the European Common Aviation Area (ECAA). Of the 10% intercontinental flights, 4% of the newly started routes is located in Africa, being mainly leisure destinations in North Africa. The regional distribution of new routes is largely similar for routes in effect for at least 6 months and routes in effect for at least 12 months. For the latter definition of new routes, the share of routes to Europe, North America and Africa is slightly lower, indicating that more seasonal destinations are located in these regions which are not included in this sample. Alternatively it could be the case that routes to other world regions tend to be more sustainable.

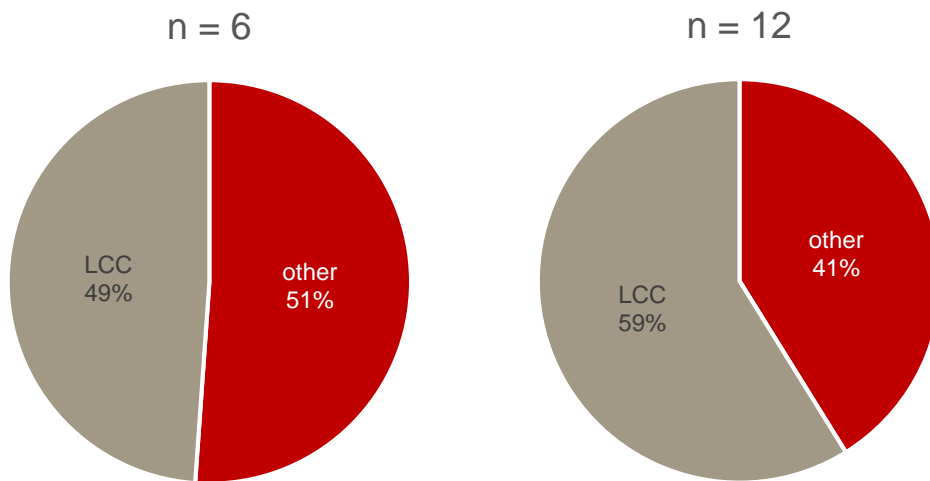
Figure 3.4 The majority of new route openings is in Europe



Source: Diio Mi; analysis SEO

Low cost carriers account for 48% of all route openings being in effect for at least 6 months (Figure 3.5). Looking at the routes sustained for at least 12 months, this share grows to 58%, indicating that many of the routes started by these low cost carriers tend to be in service for more than one year.

Figure 3.5 Low cost carriers account for a large share of route openings

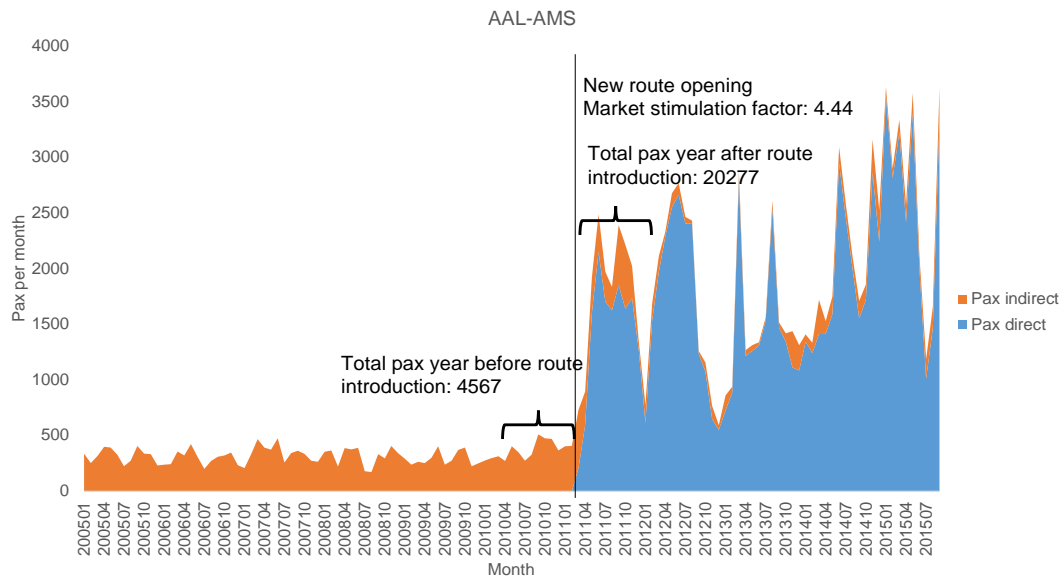


Source: Diio Mi, SEO Analysis

### Case studies

Two individual cases are presented to show how market stimulation works out for two newly started routes. Figure 3.6 presents the impact of the opening of the new direct flight between Aalborg in Denmark and Amsterdam in the Netherlands. After the route was introduced in March 2010, the number of people flying between the two airports increased by a factor of 4.4, from 4500 per year to over 20000 after route introduction. After the introduction of the new route, a clear shift is observed from indirect travel to the direct travel option, due to the shorter travel time. In addition, many new travellers enter the market. These could either passengers travelling by other transport modes shifting to air travel, air passengers travelling via other airports (for example flying to Billund and use landside travel to Aalborg), or passengers not travelling at all between Aalborg and Amsterdam in the absence of the direct flight.

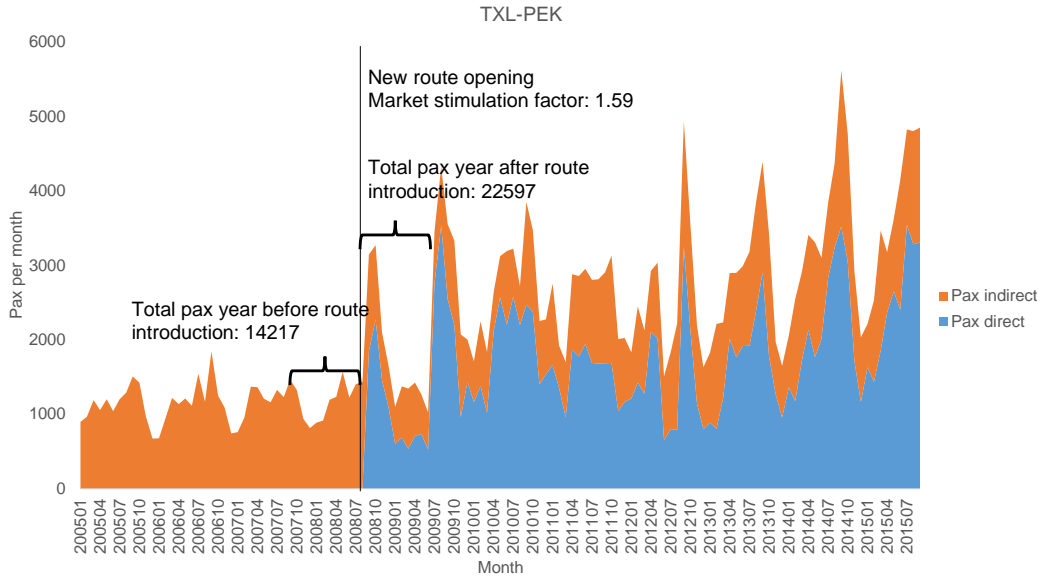
**Figure 3.6** After introduction of the Aalborg-Amsterdam route the air travel market increased by a factor of 4.4



Source: Diio Mi; analysis SEO

Figure 3.7 presents the impact of starting a new long-haul route between Berlin and Beijing. The stimulation factor after introduction of the new route is 1.59, smaller than the stimulation factor of the intra-European example route. Because of the long travel distance, air travel is the only realistic travel option available, therefore the number of indirect passengers covers the majority of the total demand between Berlin and Beijing. After the introduction of the direct flight, a clear shift is observed from indirect travel to direct travel. In addition, passengers may shift from travel options serving Beijing from other origin airports, or not be travelling at all before route introduction. Compared to the intra-European example, a substantial number of passengers keeps using indirect travel options. Because of the long flight distance, more people are still willing to use indirect alternatives. Interestingly, a much stronger seasonal peak can be observed after introduction of the direct flight. It is well possible that the existence of the new route stimulates leisure travel, whereas passengers might choose different holiday destinations in the absence of a direct flight.

Figure 3.7 After introduction of the Berlin-Beijing route, the air travel market increased by a factor of 1.59



Source: Diiio Mi; analysis SEO



## 4 Empirical analysis

### 4.1 Model definition

In order to estimate a new market stimulation curve, we are interested in the impact of market size on the level of market stimulation. As shown in Figure 3.3, there is a hyperbolic relationship between market size and market stimulation. By taking natural logarithms at both sides of the equation, we can estimate a linear model using Ordinary Least Squares (OLS). The following model is estimated:

$$F_{ij}^{(n)} = \beta_0 + \beta_1 S_{ij}^{(n)} + \beta_2 P_{ij} + \beta_3 G_{ij} + \beta_4 C_{ij} + \beta_5 D_{ij} + \beta_6 L_{ij} + \gamma' year + \delta' month + \varepsilon_{ij} \quad (1)$$

Where:

$F_{ij}$ := Market stimulation factor for new route from airport  $i$  to airport  $j$ . Defined as the number of passengers from airport  $i$  to airport  $j$  in the  $n$  months after route introduction divided by the number of passengers before route introduction;

$S_{ij}$ := Market size: number of indirect passengers travelling from airport  $i$  to airport  $j$  in  $n$  months before route introduction;

$P_{ij}$ := Product of population around airport  $i$  and airport  $j$ ;

$G_{ij}$ := Product of GDP per capita around airport  $i$  and airport  $j$ ;

$C_{ij}$ := Monthly number of direct seats offered on the new direct route between airport  $i$  and airport  $j$ ;

$D_{ij}$ := Great circle distance between airport  $i$  and airport  $j$ ;

$L_{ij}$ := Dummy if the new route is introduced by a low cost carrier;

$year$ := Dummy for year the route was introduced;

$month$ := Dummy for month the route was introduced.

The main parameter of interest is  $\beta_1$ , which presents the impact of the original market size on the market stimulation factor. Other variables are included as control variables. Population, GDP and distance are included to capture demand impacts, following a standard gravity model framework (Ortúzar and Willumsen 2011). Moreover, the distance variable corrects for potential competition of other transport modalities, in the absence of direct air services. Competition from other modalities is higher if two airports are located more closely. Seat capacity offered on the new route serves as a proxy for the service level of the new direct route, which is expected to have a positive impact on market stimulation. The low cost carrier dummy is included as a proxy of air fares, where low air fares are expected lead to more stimulation. Low cost carriers in particular have attracted many new passengers on routes between two secondary airports with low initial demand levels (De Wit and Zuidberg 2012). Year dummies are included to correct for the impact of economic conditions on the level of market stimulation. Month dummies are included to correct for the overall demand level before and after route introduction, which is expected to be particularly visible when market stimulation is computed over a 6 month period. For the routes considered over a 12 month period, month effects were not significant and therefore not included.

## 4.2 Results

This section presents the regression results of the model defined above. Two sets of results are presented: for routes operated for at least six months after route opening ( $n = 6$ ) and for routes in effect for at least twelve months after route opening ( $n = 12$ ). The two different sets of results allow for assessment of the robustness of the results. Routes being in effect for at least twelve months might include only the more successful routes, which potentially have a higher level of market stimulation, leading to an overestimation of the market stimulation impact.

For each set of new routes four sets of results are presented, varying in minimum size of the market before route introduction. The full sample contains routes with a very low number of indirect passengers before route introduction, leading to very high market stimulation factors. Although the log-log form of the regression equation corrects for this non-linearity, results may still be affected by a large number of routes with very high market stimulation levels. Therefore, we present separate sets of results for the full sample and a minimum number of indirect passengers per annum (ppa) before route introduction of 500, 2500 and 5000.

### **New routes in effect for at least 6 months ( $n = 6$ )**

Table 4.1 presents regression results for the sample of new routes being in effect for at least six months. For the full sample, all variables are significant and show the expected sign. Market size before route introduction is inversely related the market stimulation factor. These coefficients lead to higher stimulation factors than according to IATA's stimulation curve, particularly for routes with a relatively small initial market size. In the next section we derive market stimulation curves as a function of initial demand, and compare this to other results found in literature. As expected, the coefficient for market size becomes less negative when the regression is run on a subsample of routes with a larger initial market size. In the full sample, the regression coefficients are affected by the strongly skewed distribution of market stimulation factors.

New routes served by low cost carriers generate significantly more new passengers than new routes started by other carriers. Low air fares offered by these carriers lead to a substantial reduction in total travel costs for consumers, leading to a strong decrease in demand. Moreover, higher stimulation factors by low cost carriers are found because these carriers tend to start new routes between airport pairs with substantially lower initial demand levels: the average annual market size of routes started by low cost carriers is 750 passengers, compared to 2500 for routes started by other carriers. We find that new routes started by low cost carriers lead to 28%-36% more market stimulation.

Population and GDP per capita show positive coefficients, supporting the hypothesis that more (potential) demand leads to a higher level of market stimulation. For distance a negative coefficient was found, also supporting this hypothesis, as demand tends to be higher between two more closely located regions (Jorge-Calderón 1997; Grosche et al 2007). Population and GDP lose significance when the estimation sample is reduced to routes with a larger initial market size.

The number of seats offered show a significant positive correspondence with the market stimulation factor, indicating that market stimulation increases with the amount of seats the new carrier



puts into the market, reflecting a higher service level.<sup>4</sup> The impact of the number of seats decreases in the regressions on a subsample of routes with a larger minimum initial demand level.

**Table 4.1** Regression results for  $n = 6$

	all	over 500 ppa	over 2500 ppa	over 5000 ppa
<b>Market size</b>	-0.9513 ***	-0.8130 ***	-0.6520 ***	-0.5820 ***
<b>Population</b>	0.0346 ***	0.0108 *	-0.0028	0.0106
<b>GDP per capita</b>	0.0251 ***	0.0124	-0.0046	0.0190
<b>Seats</b>	0.3860 ***	0.3614 ***	0.2585 ***	0.1824 ***
<b>Distance</b>	-0.0425 ***	-0.0483 ***	-0.0595 ***	-0.0375
<b>LCC</b>	0.2961 ***	0.2594 ***	0.2478 ***	0.3091 ***
<b>year effects</b>	yes	yes	yes	yes
<b>month effects</b>	yes	yes	yes	yes
<b>Constant</b>	4.7680 ***	4.9570 ***	5.1185 ***	3.9779 ***
<b>Number of obs</b>	3437	2163	999	536
<b>R-squared</b>	0.9665	0.8480	0.6876	0.5748

Source: SEO analysis

#### **New routes in effect for at least 12 months ( $n = 12$ )**

Regressions on the subsample of routes which have been in effect for at least one year, yields largely similar results. The coefficients for market size remain strongly significant, and are in line with coefficients found for the larger sample of routes. Coefficients for the low cost carrier dummy are also in the same order of magnitude as the former results.

**Table 4.2** Regression results for  $n = 12$

	all	over 500 ppa	over 2500 ppa	over 5000 ppa
<b>Market size</b>	-0.9632 ***	-0.8513 ***	-0.6616 ***	-0.5279 ***
<b>Population</b>	0.0280 ***	0.0223 **	-0.0011	-0.0052
<b>GDP per capita</b>	0.0202 *	0.0164	-0.0223	-0.0314
<b>Seats</b>	0.4119 ***	0.3859 ***	0.3200 ***	0.3229 ***
<b>Distance</b>	-0.0594 ***	-0.0634 ***	-0.0790 ***	-0.0976 ***
<b>LCC</b>	0.2611 ***	0.2853 ***	0.2537 ***	0.3276 ***
<b>year effects</b>	yes	yes	yes	yes
<b>month effects</b>	no	no	no	no
<b>Constant</b>	5.7444 ***	5.3008 ***	5.6845 ***	4.9115 ***
<b>Number of obs</b>	1393	791	407	249
<b>R-squared</b>	0.9776	0.8984	0.7590	0.7216

Source: SEO analysis

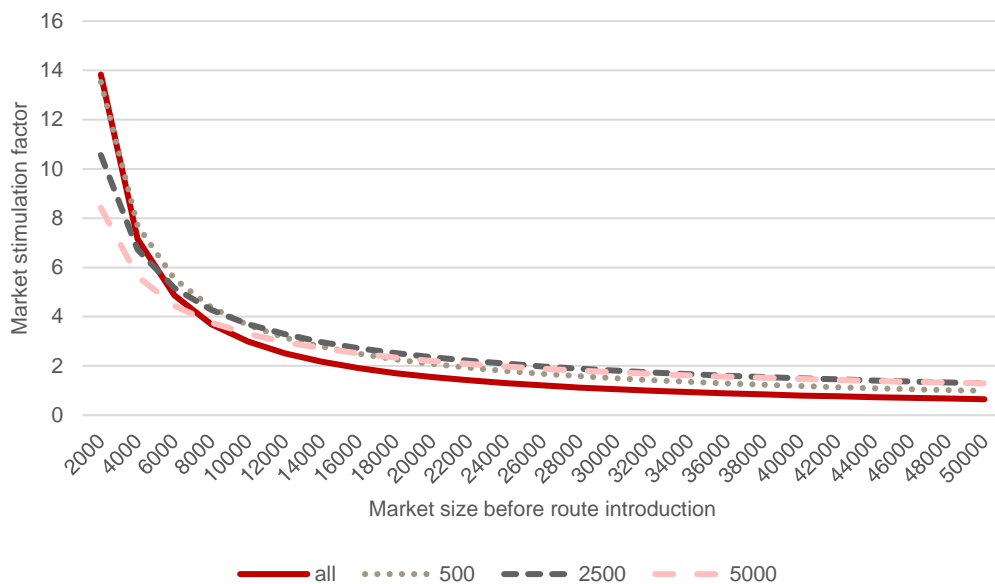
<sup>4</sup> In addition to more passengers being attracted by this higher service level, this might also capture the effect that airlines put more capacity into the market on routes where more potential demand (and thus higher market stimulation) is expected. Therefore, this might be a cause of reverse causality in our regression equation, which needs to be solved by a different model specification using instrumental variables (such as 2SLS/3SLS or structural equation modelling). As this is not our main parameter of interest and the number of seats is merely included as control variable, we acknowledge potential drawbacks and leave this for further research.

### 4.3 Market stimulation

Using the regression results as provided above, we are able to determine the market stimulation factor as a function of the initial market size, leaving all other variables unchanged. Figure 4.1 presents the stimulation curves based on the regression results on new routes operated for at least six months. The steepness of the curve decreases when routes with a small initial market size are left out of the sample. For the full sample estimate, a stimulation factor of 13.8 is found for routes with an initial market size of 2000 passenger per year. On the other hand, the estimated stimulation curve results in values lower than 1 for routes with an initial demand over 30000, implying the market size decreases after introduction of a new route, which is rather unlikely. The curve excluding routes with an initial demand of under 500 passenger per year lies slightly above the curve for the full sample, for market sizes of over 2500 annual passengers. According to this curve, the market stimulation factor becomes lower than 1 for initial market sizes of over 50000 passengers per year. The two other curves, estimated on routes with an initial market size of over 2500 and 5000 passengers per annum, find lower stimulation factors for smaller initial market sizes. For larger market sizes, the stimulation factor is higher than those estimated on the full sample. The curves do not become lower than 1 until initial market values of 76000 and 78000, respectively.

Taking into account the characteristics of the four different curves, we conclude that for practical applications of the model the curves estimated on routes with initial market sizes of over 2500 or 5000 passengers are preferred. As the former model was estimated on the largest number of routes and provides the highest fit, we conclude that this model is best applicable for route feasibility applications.

Figure 4.1 Stimulation factors based on regression results for  $n = 6$

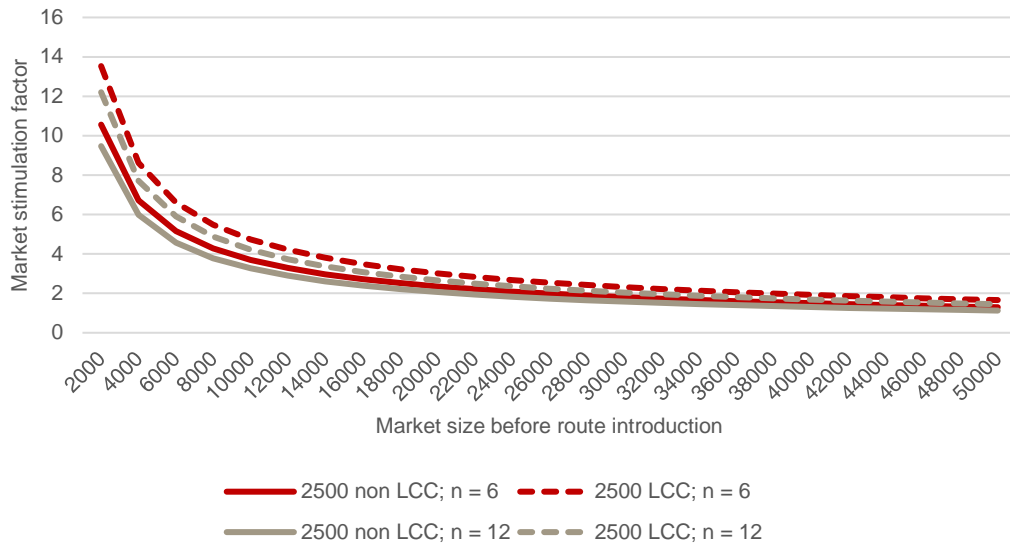


Source: SEO analysis

Using the regression results based on routes being in effect for at least one year, slightly lower stimulation factors are found than for the sample including new routes being in effect for at least six months. Interestingly, this indicates that the results for  $n = 12$  do not clearly suffer from a

selection bias of only selecting the most succesful routes. On the contrary, more conservative estimates for market stimulation are found. Most likely, this is due to the large set of seasonal leisure routes in the full sample, for which relatively strong market stimulation factors are observed.

**Figure 4.2** Stimulation factors compared for LCC/non LCC and n = 6 / n = 12



Source: SEO analysis



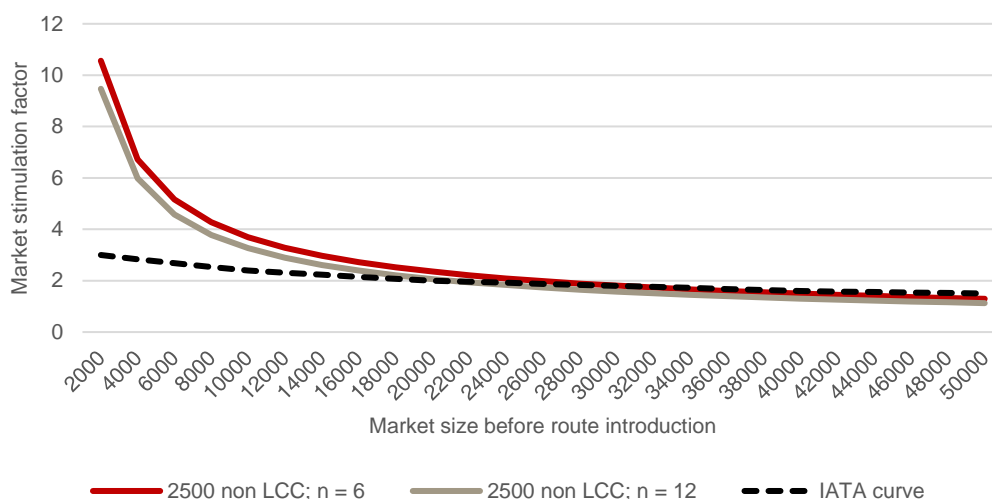
## 5 Conclusions and further research steps

### 5.1 Conclusions

New air services can stimulate additional demand by factors well above three, particularly when the initial market size is below 10,000 passengers per year. Based on the analysis of new routes being in effect for at least six months with an initial market size of at least 2500 passenger per year, we find a market stimulation factor of 9.1 for routes with an initial market size of 1000 passengers per year, and a stimulation factor of 1.3 for larger routes (50,000 passengers per year). For routes served by low cost carriers, these impacts grow to 11.7 for small markets and 1.7 for larger markets, partly explaining the success of these carriers in providing air services between airports with relatively small catchment areas and low demand.

We derived market stimulation curves as a function of market size before route introduction. Compared to the existing literature and IATA’s stimulation curve in particular, substantially higher stimulation impacts were found for routes with small initial market sizes (Figure 5.1). This provides interesting results for airlines and airports preparing business cases for new potential air routes. Routes with small existing demand do not have to be ignored from the start, as the air travel market may increase substantially due to new travellers as well as a shift from other routings or travel modes.

Figure 5.1 Stimulation curves for  $n = 6$  and  $n = 12$  compared to IATA’s stimulation curve



Source: SEO analysis

The IATA stimulation curve presents stimulation factors up to an initial market size of 160,000 annual passengers (see Figure 2.1). However, the majority of new routes started in our sample have an initial market size of below 15,000 passengers per year, stressing the need for accurate estimates of market stimulation for routes with a small market size. The results derived in this paper provide realistic and accurate estimates for the level of market stimulation for routes with current indirect demand of below 50,000 passenger per year.

Besides stimulation curves, there are also other ways to estimate market stimulation effects (Transportation Research Board 2002). One example is the use of generalised travel cost models (e.g. Fu et al. 2014), estimating demand stimulation as a result of a decrease in travel costs and service level. However, these are generally impossible to estimate in case travel costs before route introduction are unknown. In these cases, using empirical results from stimulation curves, such as those derived in this paper, help to provide accurate estimates.

The models derived in this paper are appropriate to use in route feasibility studies, to assess the potential of new air services. All other variables used in the models also accessible from open source data for most airports worldwide, hence the model can be used to estimate market stimulation factors for new routes. As the current indirect demand level is known (and used as input to the model), the total demand prediction after introducing a new route can easily be estimated.

## 5.2 Further research steps

We have not controlled for ticket fare in our model. This could potentially add value for the model, as air fares are likely to be one of the key drivers for market stimulation. Omitting this variable might lead to overestimating market stimulation impacts. In our current model, the low cost dummy will control for this effect to some extent, but it would be interesting to model the effect of fare on market stimulation.

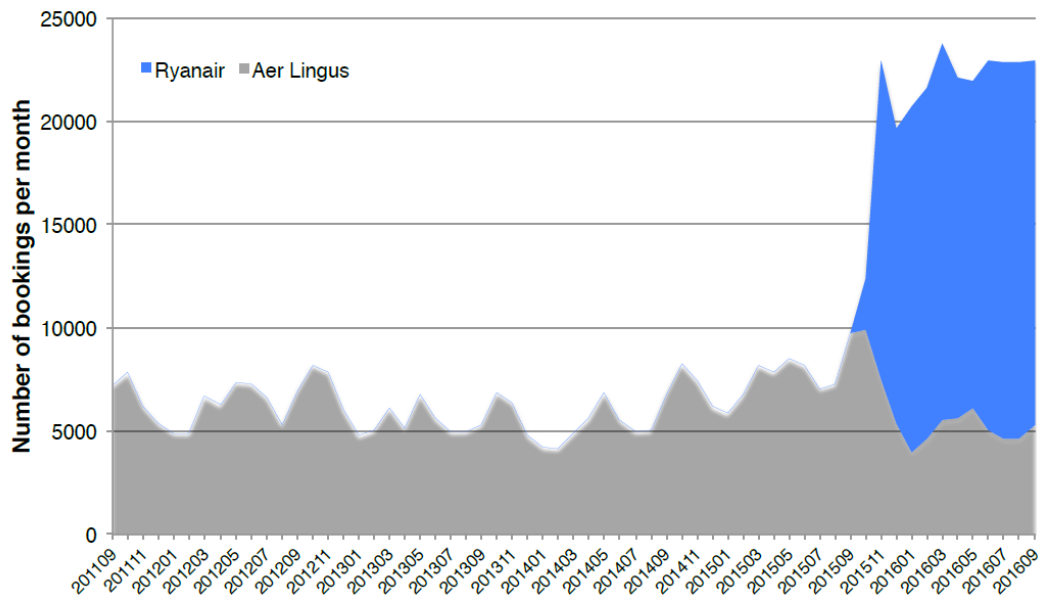
There could be three ways to model this effect:

- (i) include a variable giving the percentage difference between the fare in the  $n$  months prior to the market entry and the  $n$  months after the entry;
- (ii) include several dummy variables giving fare bins (i.e. \$0 - \$50, \$51-\$100, etc.);
- (iii) include the fare offered at market entry.

A challenge for including fare data is the availability and quality of the data. MIDT does provide average air fares on most markets, but they tend to be less accurate than passenger bookings data. This is primarily caused by the fact that only 44% of bookings by major airlines were done through GDSs, the main source for data in MIDT (ARG 2013).

Another interesting extension of the model would be to include impacts of competition on stimulation, rather than only new direct routes. Entry of another carrier on a certain routes might as well stimulate passenger demand, particularly if this new entry leads to a strong reduction in fares. Figure 5.2 presents an example of this effect. In September 2015, Ryanair entered on the market Amsterdam-Dublin, which was previously only directly served by Aer Lingus. After the entry of Ryanair, passenger bookings quadrupled.

Figure 5.2 Passenger bookings on the Amsterdam-Dublin route



Source: OAG Traffic Analyser

Market stimulation is estimated using a linear model on cross-section data. The cross-section data was derived from a large panel data set of monthly passenger bookings in the period 2005-2015. Alternatively to the current model, we could apply panel data regression to estimate the impact of a new direct route on passenger demand. The rationale for the use of cross-section data in this analysis is to reduce the total number of observations, only using observations which are relevant for estimating market stimulation. The entire panel data set with monthly passenger numbers of all air routes from Europe consists of over 12 million observations, of which only a very small part is relevant. As a result, impacts might be diluted in a panel data framework. Moreover, the current model definition aligns best with the definition of the IATA stimulation curve.

The current model may be affected by reverse causality between seats and market stimulation factor. A higher number of offered seats might capture the effect that airlines put more capacity into the market on routes where more potential demand (and thus higher market stimulation) is expected. Therefore, our regression equation could be improved, by using a different type of model using instrumental variables (such as 2SLS/3SLS or structural equation modelling). However, finding valid instruments is a major challenge for this type of analyses.





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# Appendix A List of Multi Airport Systems

mas_name	mas_code	Airport	Airport name	mas_name	mas_code	Airport	Airport name	mas_name	mas_code	Airport	Airport name
Amsterdam	M01	AMS	Amsterdam	Oslo	M22	OSL	Oslo Gardermoen	Dubai	M40	DWC	Dubai Al Maktoum
Amsterdam	M01	EIN	Eindhoven	Oslo	M22	RYG	Oslo Moss-rygge	Dubai	M40	DXB	Dubai
Amsterdam	M01	RTM	Rotterdam	Oslo	M22	TRF	Oslo Sandefjord-Torp	Dubai	M40	SHJ	Sharjah
Melbourne	M02	AVV	Melbourne Avalon	Wenen	M23	BTS	Bratislava	Toronto	M41	YHM	Toronto John C. Munro Hamilton
Melbourne	M02	MEL	Melbourne	Wenen	M23	VIE	Vienna	Toronto	M41	YTZ	Bishop Billy City
Hong Kong	M03	HKG	Hong Kong	Moskou	M24	DME	Moscow Domodedovo	Toronto	M41	YYZ	Lester B Pearson
Hong Kong	M03	SZK	Shenzhen	Moskou	M24	SVO	Moscow Sheremetyevo	Vancouver	M42	YVR	Vancouver
Shanghai	M04	PVG	Shanghai Pudong	Moskou	M24	VKO	Moscow Vnukovo	Vancouver	M42	YXX	Abbotsford
Shanghai	M04	SHA	Shanghai Hongqiao	Barcelona	M25	BCN	Barcelona	Boston	M43	BOS	Boston Logan
Osaka	M05	ITM	Osaka (Itami)	Barcelona	M25	GRO	Girona	Boston	M43	MHT	Manchester (US)
Osaka	M05	KIX	Osaka Kansai	Barcelona	M25	REU	Reus	Boston	M43	PVD	Providence
Osaka	M05	UKB	Osaka Kobe	Istanbul	M26	IST	Istanbul Ataturk	Chicago	M44	MDW	Chicago Midway
Tokyo	M06	HND	Tokyo (Haneda)	Istanbul	M26	SAW	Istanbul Sabiha Gokcen	Chicago	M44	ORD	Chicago O'Hare
Tokyo	M06	NRT	Tokyo Narita	Belfast	M27	BFS	Belfast	Cleveland	M45	CAK	Akron/Canton Ohio Regional
Taipei	M07	TPE	Taipei Taiwan Taoyuan	Belfast	M27	BHD	Belfast George Best City	Cleveland	M45	CLE	Cleveland Hopkins
Taipei	M07	TSN	Taipei Songshan	Glasgow	M28	EDI	Edinburgh	Dallas	M46	DAL	Dallas/Fort Worth Dallas Love Field
Bangkok	M08	BKK	Bangkok Suvarnabhumi	Glasgow	M28	GLA	Glasgow	Dallas	M46	DFW	Dallas/Fort Worth
Bangkok	M08	DMK	Bangkok Don Mueang	Glasgow	M28	PIK	Glasgow Prestwick	Detroit	M47	DTW	Detroit Wayne County
Seoul	M09	GMP	Seoul Gimpo	London	M29	LCY	London City	Detroit	M47	FNT	Flint
Seoul	M09	ICN	Seoul Incheon	London	M29	LGW	London Gatwick	Houston	M48	HOU	Houston William P. Hobby
Brussel	M10	BRU	Brussels	London	M29	LHR	London Heathrow	Houston	M48	IAH	Houston George Bush Intercontinental Ap
Brussel	M10	CRL	Brussels S. Charleroi	London	M29	LTN	London Luton	Los Angeles	M49	BUR	Burbank
Kopenhagen	M11	CPH	Copenhagen Kastrup	London	M29	STN	London Stansted	Los Angeles	M49	LAX	Los Angeles
Kopenhagen	M11	MMX	Malmo	Manchester	M30	BLK	Blackpool	Los Angeles	M49	LGB	Long Beach
Berlijn	M12	SXF	Berlin Schoenefeld	Manchester	M30	LBA	Leeds Bradford	Los Angeles	M49	ONT	Ontario La/ontario
Berlijn	M12	TXL	Berlin Tegel	Manchester	M30	LPL	Liverpool	Los Angeles	M49	SNA	Santa Ana John Wayne
Dusseldorf	M13	CGN	Cologne/Bonn	Manchester	M30	MAN	Manchester (GB)	Miami	M50	FLL	Fort Lauderdale/Hollywood
Dusseldorf	M13	DTM	Dortmund	Gothenburg	M31	GOT	Goteborg Landvetter	Miami	M50	MIA	Miami
Dusseldorf	M13	DUS	Duesseldorf	Gothenburg	M31	GSE	Goteborg City	New York	M51	EWB	Newark Liberty
Dusseldorf	M13	NRN	Duesseldorf Weeze	Stockholm	M32	ARN	Stockholm Arlanda	New York	M51	ISP	Long Island Macarthur
Frankfurt	M14	FRA	Frankfurt	Stockholm	M32	BMA	Stockholm Bromma	New York	M51	JFK	New York J F Kennedy
Frankfurt	M14	HHN	Frankfurt Hahn	Stockholm	M32	NYO	Stockholm Skavsta	New York	M51	LGA	New York La Guardia
Hamburg	M15	HAM	Hamburg	Stockholm	M32	VST	Stockholm Vasteras	Norfolk	M52	ORF	Norfolk
Hamburg	M15	LBC	Hamburg Luebeck-Blankensee	Buenos Aires	M33	AEP	Buenos Aires Aeroparque J. Newbery	Norfolk	M52	PHF	Newport News
Parijs	M16	BVA	Paris Beauvais-Tille	Buenos Aires	M33	EZE	Buenos Aires Ministro Pizarini	Orlando	M53	MCO	Orlando
Parijs	M16	CDG	Paris Charles de Gaulle	Belo Horizonte	M34	CNF	Belo Horizonte Tancredo Neves Int	Orlando	M53	SBF	Orlando Sanford
Parijs	M16	ORY	Paris Orly	Belo Horizonte	M34	PLU	Belo Horizonte Pampulha	Philadelphia	M54	ACY	Atlantic City
Bologna	M17	BLQ	Bologna Guglielmo Marconi	Rio de Janeiro	M35	GIG	Rio de Janeiro Galeao-A.C.Jobim Int	Philadelphia	M54	PHL	Philadelphia
Bologna	M17	FLR	Florence Peretola	Rio de Janeiro	M35	SDU	Rio de Janeiro Santos Dumont	San Diego	M55	SAN	San Diego
Milaan	M18	BGY	Milan Bergamo/orio al Serio	Sau Paulo	M36	CGH	Sao Paulo Congonhas	San Diego	M55	TJU	Tijuana
Milaan	M18	LIN	Milan Linate	Sau Paulo	M36	GRU	Sao Paulo Guarulhos	San Francisco	M56	OAK	Oakland
Milaan	M18	MXP	Milan Malpensa	mexico	M37	MEX	Mexico City Juarez	San Francisco	M56	SFO	San Francisco
Pisa	M19	FLR	Florence Peretola	mexico	M37	TLC	Mexico City Toluca-A.Lopez Mateos	San Francisco	M56	SJC	San Jose Norman Y. Mineta
Pisa	M19	PSA	Pisa	Teheran	M38	IKA	Teheran Imam Khomeini	Tampa	M57	PIE	Tampa St Petersburg-Clearwater
Rome	M20	CIA	Rome Ciampino	Teheran	M38	THR	Teheran Mehrabad	Tampa	M57	SRQ	Sarasota/Bradenton
Rome	M20	FCO	Rome Fiumicino	Ten Aviv	M39	SDV	Tel Aviv-Yafo Sde Dov	Tampa	M57	TPA	Tampa
Venetie	M21	TSF	Venice Treviso/Sant'Angelo	Ten Aviv	M39	TLV	Tel Aviv-yafo Ben Gurion	Washington	M58	BWI	Baltimore Washington
Venetie	M21	VCE	Venice Marco Polo					Washington	M58	DCA	Washington Ronald Reagan National
								Washington	M58	IAD	Washington Dulles